

## Curriculum Vitae: Dr Dan Smit

<b>Nationality</b>	South African
<b>Education</b>	<p>PhD in Town and Regional Planning (1989) University of Kwa-Zulu Natal, South Africa</p> <p>MUP (Master of Urban Planning) (1979) University of Oregon, USA</p> <p>BA (Hons) (1975) Rhodes University, South Africa</p> <p>NHED (1974) Rhodes University, South Africa</p> <p>BA (1973) Rhodes University, South Africa</p>
<b>Languages</b>	English (fluent), Afrikaans (fair)
<b>Employment record</b>	
2016 - Present	<p>Director Dan Smit Development Capacity</p>
2015	<p>Special Advisor Infrastructure Ministry of Cooperative Governance and Traditional Affairs (COGTA)</p>
2010 - 2015	<p>Consultant National Treasury, South Africa</p>
2005 - 2010	<p>Owner and Director Dan Smit Development Capacity</p>
2000 - 2005	<p>Assoc. Professor of Urban Governance Institute of Social Studies (ISS), University of Rotterdam</p>
1995 - 1999	<p>Executive Director Metro Housing, Durban Metropolitan Municipality</p>
1993 - 1995	<p>CEO Cato Manor Development Association (CMDA)</p>
1989 - 1990	<p>Senior Manager Informal settlements Urban Foundation</p>
1898 - 1995	<p>Lecturer in Town and Regional Planning, Professor in Architecture and Allied Disciplines University of KwaZulu-Natal</p>
<b>Relevant professional experience</b>	
2019 - present	<p>Rwanda- Assist the City of Kigali in its Master Plan Review Process DFID, City of Kigali</p> <p><b>Team Leader of Rebel Group Team</b></p> <p>Lead consulting team's inputs into review process of Kigali's Master Plan adjustment process. Responsibilities include developing an ex post facto logical framework for Kigali's Master</p>

Planning efforts to date which include major climate mitigation measures as well strong Green city commitments; Design and execute a key stakeholder consultation process around The logical framework as part of a process of developing wide ownership; Develop indicators And a framework for rigorously monitoring and evaluating progress in the implementation of the Master Plan; Review work undertaken in the past two years aimed at improving the implement-ability of the Master Planning; Review and make recommendations on the integration of newly conducted studies and plans into the Master Plan; and develop tools for prioritizing major projects

2018 - present Assist the Provincial Government of the Western Cape in the formulation of a “Green” Procurement Implementation Strategy for Low income Housing Western Cape Government; Matthew Cullinan and Associates

**Member of MCA Team**

Assist in the conceptualization of the procurement implementation strategy. Take primary responsibility for the Monitoring and Evaluation component of the implementation strategy. Assist in workshop organisation and execution aimed at testing implementation strategy with local municipalities.

2018 - present Assist the City of Cape Town develop a Sustainable Energy Strategy for Low Income Households. City of Cape Town, AFD, Suez, OneWorld

**Member of OneWorld Team**

Provide leadership on the component of the study dealing with socio-economic benefits associated with different energy packages (options). Help in developing a methodological approach for comparing co-benefits and co-costs associated with different energy options. Make inputs into other components of the work

2017 South Africa – Assist South Africa’s Social Housing Regulatory Authority (SHRA) in reviewing strategic direction Social Housing Regulatory Authority

**Social Housing Policy Expert on Rebel Group Team**

Assisted SHRA in reviewing the trajectory of social housing delivery performance in South Africa. Helped in developing strategies for boosting delivery in support of compact city development

2016 - present Implementation Framework for a Support Programme for Secondary Cities in South Africa COGTA / National Treasury / World Bank

**Team Leader and Lead Programme Designer**

Primary author of an implementation plan for taking the process forward over a 6 –year period. The framework outlines steps to be undertaken in the short, medium and longer term including all-of-government concept validation and mobilisation, detailed design development, the early implementation of Phase 1 and the establishment of an Interim and a permanent Programme Management Unit (PMU).

2015 - present Assistance to the Government of Ethiopia in developing housing policy. World Bank / Government of Ethiopia

**Housing Specialist**

Housing Specialist in a World Bank Team advising the Government of Ethiopia on how to develop land and housing policy appropriate to the nature of the urbanisation challenges it is facing.

2016 - 2018 Urban Growth Scenarios and Infrastructure: Costs and Revenue Modelling for Metropolitan Cape Town (The MTIIF Project) City of Cape Town

**Service Delivery Policy Expert (City Planner)**

Work as part of AECOM/ Palmer Development Group Team in assessing the cost /Revenue implications of three different land use/growth scenarios. Primary role has been to interpret findings of costing studies undertaken mainly by engineers for growth management policy. Key research question has been to test the difference that compactness makes to the efficiency of delivery.

2015 Advisor to Minister Pravin Gordhan at COGTA  
COGTA

**Special Advisor Service Delivery**

One of two Advisors to Pravin Gordhan who was then the Minister of Cooperative Governance and Traditional Affairs. Assisted particularly with the Inter Ministerial Task team on service Delivery, on IUDF implementation and on support programmes for service delivery implemented via MISA.

2010 – 2015 Infrastructure Delivery Improvement Programme, Cape Town  
National Treasury South Africa

**Technical Assistant (placed by National Treasury) in the Western Cape Government**

Provide Technical Assistance to Provincial Government of Western Cape in developing and institutionalising an Infrastructure Delivery Management System across three Department's, Education, Health, Public Works and Provincial Treasury.

2009 – 2010 Technical Proposal for Incremental Tenure Delivery  
Urban LandMark, Johannesburg Metropolitan Municipality

**Team Lead/ Housing Specialist**

Lead development of a technical proposal for incremental tenure delivery and assist City of Johannesburg in implementing an incremental tenure initiative which is itself linked to city growth strategies.

2009 – 2010 Provincial Inclusionary Housing Policy  
Gauteng Province

**Project Lead**

Lead development of a technical proposal for incremental tenure delivery and assist City of Johannesburg in implementing an incremental tenure initiative which is itself linked to city growth strategies. Pioneered an approach where payment for services was used, among other instruments, as one component of incremental tenure

2009 – 2010 National Land Use Management Act  
Presidency

**Land use Specialist**

Part of team writing National Land use Management Legislation.

2008 – 2010 Local Economic Development Plans for Regions E and B in Johannesburg  
Johannesburg Metropolitan Municipality

**Project Lead**

Develop development profiles for each region on the basis of evidence-based research and develop LED plans for each of Region E (Sandton and surrounds) and Region B (Auckland Park and surrounds).

2008 – 2009 Sustainable human settlements strategy for Tshwane  
World Bank / Tshwane Metropolitan Municipality

**Project Lead**



	Lead World Bank team in formulation of sustainable human settlements strategy. Includes major and detailed activity spine proposals which were used by the City in developing their BRT proposals.
2007 – 2008	National Housing Policy Formulation for the National Government of Pakistan World Bank  <b>Housing Specialist</b> Share South African Housing experience post 1994 with the national housing ministry in Pakistan to assist them in developing a national housing policy.
2007	South Africa/Netherlands Municipal Twinning Programme Dutch Government  <b>South African Evaluator</b> Assist in evaluating international city twinning programming and advise on future activities.
2005-2007	National Inclusionary Housing Policy South Africa Human Settlements  <b>Team Leader</b> Research issues re inclusionary housing both nationally and internationally. Formulate and test policy with stakeholders.
2001 - 2007	Modernising Urban Governance in a city of 2 million people –Novosibirsk in Russia ISS / Dutch Development Aid  <b>Member of ISS Team</b> Build decentralised and modern urban management capacity in city government. Also build capacity of Universities to offer training in modern urban management and governance.
2004 - 2006	Housing Support Johannesburg Provide support to Executive Director on policy and delivery. Assisted in policy formulation, re-organisation of the Housing Department and the planning and execution of delivery.
2003-2006	National Social Housing Policy and Legislation South Africa Human Settlements  <b>Team Leader</b> Led the team of Dutch and South African Social Housing experts in research and policy formulation. Designed subsidy instruments and assisted in writing of legislation.
2003 – 2006	Modernizing Urban Governance. Hanoi in Vietnam. Dutch Government NUFFIC  <b>Member of ISS Team</b> Assist in modernizing urban governance procedures in Hanoi and in implementing complex change management processes.
2003 – 2006	Good Governance. Mozambique ISS / Dutch Government  <b>Team Leader (IS Team)</b> Develop capacity of all spheres of government in Mozambique to manage major urban development initiatives. Also develop capacity of four institutions of higher learning in Mozambique to train government officials in good governance best practices.
1996	Donor Evaluation of the United Nations Centre for Human Settlements in Nairobi Government of Denmark

South Africa's Representative in a four-country evaluation team (Denmark, South Africa, Ethiopia, Norway).

---

**Publications and Conference Papers (selected)**

Book on Land Use and Planning in the South African City co-authored with Jeffrey Mc Carthy

Several chapters in published books including a book on the Cato Manor Project edited by Robinson, McCarthy and Forster

Several articles published in refereed and professional journals

Many published reports

---